

## National Tooling & Machining Association

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Jere W. Glover, Esq. Chief Counsel for Advocacy Small Business Administration 409 Third Street, S.W. Washington, DC 20416

Dear Jere:

All too often in this town we forget to say, "thank you." I'd like to correct that oversight now.

You and your staff have been such a consistent, dependable and effective resource for the National Tooling and Machining Association and our 2,600 small, family-owned company members, that we have come to take you for granted. It frightens me to think how much more difficult my job would be if it weren't for the Office of Advocacy.

Thinking back over the years, I recall the innumerable telephone calls, faxes, and emails advising us of forthcoming regulations, hearings, stakeholder meetings, conferences and meetings. We have worked together on a wide range of subjects from legislation to taxes to regulatory cost of compliance. You and the professionals in your office have never hesitated to offer advice and assistance whenever we needed help.

Of particular note, I want to express to you our appreciation for being the voice of small business at OMB during those "inner sanctum" meetings wherein you have forcefully presented the realities of the impact of proposed regulations on our community. The burdens placed on small business by the government are great, but they are nowhere near as great as they would be if it weren't for you and the Office of Advocacy.

On behalf of the men and women of the tooling and machining industry of the United States, please accept our deepest thanks and gratitude for all you and your staff have done for us.

Sincerely,

John\A. Cox, Jr.

Manger, Government Affairs



